

# Solar Combi<sup>+</sup> WP2: Market Analysis

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Identification of most promising markets and promotion of standardised system configurations for the market entry of small scale combined solar heating & cooling applications EIE/07/158/SI2.466793 09/2007 – 02/2010



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# <u>Outline</u>

- WP2: Current status
- WP2: SWOT Analysis
- WP2: Potential market share and definition of goals







## WP2: Current Status – Phase 2

• Preparation of Deliverables D2.6 and D2.7

D2.6: SWOT Analysis for SolarCombi+
 Strengths, Weaknesses, Opportunities, Threats

D2.7: Report on market share of small scale SolarCombi+
 Proposals







- Preparation based upon:
  - 1. Market analysis conducted until now
    - Questionnaires to institutional partners on solar air conditioning
    - Questionnaires to industrial partners (manufacturers retailers)
    - Questionnaires to retailers concerning consumer attitudes
    - Economic Comparison with competing technologies
    - Economic viability and SolarCombi+ prospects for market penetration







- Preparation based upon:
  - 2. New information collected or to be collected
    - Existing / planned financial incentives for solar thermal systems, other heating or cooling systems or other RES applications
    - Legislation on solar thermal systems, other heating and cooling systems and other RES applications
    - National energy tariffs (electricity, natural gas, oil)
    - Relation of electricity mix with CO<sub>2</sub> emissions [g/kWh]
    - volume of sales/installations for small scaled chillers manufactured/sold by industrial partners and their applications (e.g. office building / single family house, country, city, purpose, etc)





# WP2: SWOT Analysis

- Preparation based upon:
  - 3. Outcomes of Deliverable 4.1
    - Heating Cooling load factor
    - Collector area range
    - Storage capacity
    - Installation
    - Building integration
    - Primary Energy Saving
    - Solar Fraction
    - Electrical COP
    - Cost of PE Saved
    - Total kWh from SC+
    - SC+ system capacity
    - Chiller capacity
    - Boiler capacity
    - Auxiliary Energy
    - Auxiliary Energy for heating
    - Auxiliary Energy for DHW
    - CO2 emissions saving

Attention: specific relative data (added value of SC+) should be provided (either related with type of building or region)







Strengths	Weaknesses
<ul> <li>Technical issues</li> <li>Cost-related parameters</li> <li>Marketing aspects</li> </ul>	<ul> <li>Technical issues</li> <li>Cost-related parameters</li> <li>Marketing aspects</li> </ul>
Opportunities	Threats
<ul> <li>Technical issues</li> <li>Cost-related parameters</li> <li>Financial incentives</li> <li>Market related parameters</li> <li>Legislation</li> </ul>	<ul> <li>Technical issues</li> <li>Cost-related parameters</li> <li>lack of and/or Financial incentives for competing tech.</li> <li>Market related parameters</li> </ul>





# WP2: SWOT Analysis

- Strengths
  - Technical issues
    - Compatibility with existing heating/cooling & distribution systems
    - Extension of the use (DHW) of existing ST systems
    - High electrical COP (higher than competition)
    - Tailor-made systems achieving better performance
  - Cost-related parameters
    - Relatively low operating cost (in off-gas mode e.g. cooling)
    - Low maintenance cost
    - Relatively good Cost of PE saved (for specific region/use combination)
  - Marketing aspects
    - For user / operator: 1 product  $\rightarrow$  3 needs
    - Positive environmental profile (reduction of CO<sub>2</sub> emissions, saving of primary energy...)
    - State of art equipment/system

#### INPUT / COMMENTS FROM INDUSTRIAL PARTNERS





# WP2: SWOT Analysis

- Weaknesses
  - Technical issues
    - Storage required
    - Large unoccupied area required
    - Use of auxiliary
    - Not efficient for specific region/building combination
    - Not yet standardized systems
  - Cost-related parameters
    - High capital cost
    - Non-negligible operating cost
    - Today's uncertain market in terms of manufacturing cost (no economies of scale)
    - Relatively high installation cost
    - Transportation cost
    - Maintenance cost (especially concerning replacement of parts)
  - Marketing aspects
    - Limited (not long-termed reliable) operating experience
    - Lack of local retailers
    - Limited market applications (small-scale systems)
    - Aesthetics
    - Lack of user friendly interface and automated features
    - Non well trained technical personnel (installers)

INPUT / COMMENTS FROM INDUSTRIAL PARTNERS



WP2: Market Analysis, 11.06.2009





# WP2: SWOT Analysis

- Opportunities
  - Technical issues
    - High potential for further increase of SC+ system's efficiency (R&D ongoing and still at a development stage)
    - Ideal for locations with good solar irradiation and high fuel prices (and energy autonomousisolated premises)
    - No significant future improvement of fossil-fuel technologies foreseen (efficiency)
    - Future building integration (until now systems are added after the building is built)
    - Development of standard design systems
    - Standardization
  - Financial incentives
    - Available (ongoing) financial incentives per country
    - Prospects for financial incentives
    - Proposal for green tax package
  - Market related parameters
    - Already operating systems: good example
    - Opening of jobs businesses companies, Exports
    - Promotion of sustainability
  - Legislation
    - EU (or national) Legislation (particularly public sector) for the employment of RES
    - Recast of the EPBD
    - Building codes with mandatory use of residential RES systems



WP2: Market Analysis, 11.06.2009





- Threats
  - Technical issues
    - Higher efficiencies of competing technologies
    - Competing technologies' capability of covering peak demand
    - Already installed conventional systems in existing buildings (non-worthy replacement)
  - Cost-related parameters
    - Decrease in fuel prices
  - Financial incentives
    - Available financial incentives for competing technologies
    - Lack of incentives in certain countries
    - Analogous tax regime with conventional equipment
  - Market related parameters
    - Lack of awareness for the wider public
    - End user's behaviour relates with system's performance
    - Limited retailers' network
    - Insufficiently trained installers





# <u>WP2:</u> Examination of potential market share and definition of goals

• 1<sup>st</sup> Proposal: SWOT Matrix (relation with D4.1 results)

	Strengths S1, S2,	Weaknesses W1, W2,
Opportunities	S-O Strategy:	W-O Strategy:
O1, O2,	Use Strength <b>S1</b> to	Overcome weakness W1 by
	take advantage of	taking advantage of
	Opportunity <b>O1</b>	Opportunity <b>O2</b>
Threats	S-T Strategy:	W-T Strategy:
T1, T2,	Use Strength S2 to	Minimize Weakness <b>W2</b>
	avoid Threat <b>T1</b>	and avoid Threat <b>T2</b>









# <u>WP2:</u> Examination of potential market share and definition of goals

EXAMPLE:	<ul><li>S1: Low operating cost (in off-gas mode)</li><li>S2: Compatibility with conventional systems</li></ul>	W1: Transportation/ Maintenance cost W2: High Capital Cost
<b>O1</b> : Increase in fuel prices <b>O2</b> : Opening of jobs / businesses	<b>S1-O1 Strategy:</b> Promote solar over fossil- fueled technologies	W1-O2 Strategy: Market opening to reduce maintenance / diminish transportation cost
<ul> <li>T1: Competition's capability of covering peak demand</li> <li>T2: Non-worthy replacement of existing systems</li> </ul>	<b>S2-T1 Strategy</b> : If desired, use conventional systems in combination with SC+ to cover peak demand	W2-T2 Strategy: Target new buildings / installations, along with the provision of standardized systems





# WP2: Phase 2 related with D2.7

- Other Proposals?
  - 1. ...input from industrial partners
  - ...input from D2.3 (not available consumer's data from all countries) & D2.4
  - 3.
  - 4.
- Input still missing:
  - Legislation / Financial incentives from Austria, Spain
  - Volume of sales / applications from SorTech, Fagor

**Time frame**: D4.1 results ?, if not before end of June then D2.7 goes for September

